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Ways to encourage appropriate behaviour.

In our jargon when you respond to a behaviour that is called a strategy. Discuss in the book are 20 common strategies to use but there are many more. Especially when you start to combine them together. Here are three of our favourites:

- Naming it
- Swapping
- Shaping

The 'naming it' strategy

Sometimes people are simply not aware of their actual behaviour. It is a habit. Naming the behaviour brings it to a conscious level where it can be evaluated. Stating, 'Calling someone [insert putdown] is disrespectful', or 'What I am seeing is people being bullied', provides feedback. It can be used for providing a reprimand like the examples above or positive reinforcement e.g. 'That type of behaviour helps show respect.'

Some useful terms when naming and examples of their use are:

- Choosing That is choosing to be disrespectful
- Going too far The first time was funny; now it's going too far
- Fuelling conflict Continuing to put someone down is fuelling the conflict
- Not OK Pushing others is not OK
- Disrespectful I find it disrespectful when people are not listening while I am speaking
- Eroding Not doing what was agreed upon is eroding trust.

(Adapted from Typo Station's, 'Tools for your Toolbox – Introduction to Typo Station Approaches – Supporting all people to take a consistent approach'. Unpublished handbook for family and supporters, circa 2002)

The swapping strategy

Swapping the behaviour is great when a reaction was inappropriate but the reason behind the reaction is justifiable. Replacing the inappropriate behaviour with something appropriate will help their needs to be met. Swapping to an alternate behaviour that assertively communicates will increase their skills and ability in the future. The situation is a learning opportunity to develop the skills to effectively interact and express needs.

For example Kamari is not looking and collides into Charlie. Charlie's reaction is to call Kamari rude names. It is understandable that Charlie is upset but using putdowns is not an appropriate solution. By swapping the aggressive putdowns with an assertive I-message, Charlie can still express the need for personal safety but in a more positive way.

The shaping strategy

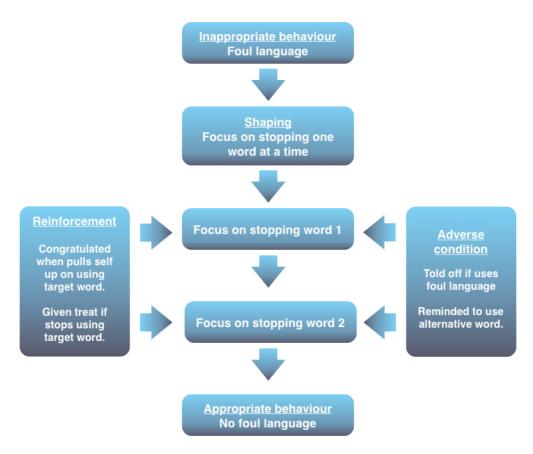
Shaping is using small steps in changing the behaviour to shape it progressively to reach the desired final behaviour (Malott, Whaley & Malott, 1993). Rather than aiming for complete change at the outset, this breaks the behaviour down into more achievable and

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manageable steps. The intermediate steps are positively reinforced and/or subject to adverse conditions until the desired behaviour is reached.

For example, the goal is for Shannon to stop using foul language. There is one particular word used frequently that is worse than the others. You form an agreement with Shannon to stop using foul language starting with that particular target word. You get agreement to swap it with an inoffensive word like "what". Now when Shannon uses the word, it is accompanied by coaching, issuing a challenge or reprimanding. This creates an adverse condition. In time, Shannon might use the forbidden word but remember immediately and add, 'Sorry, I meant to say [alternative word]'. By also using encouragement when the replacement word is used, you help reinforce the use of the replacement word.

This process of shaping is depicted in the diagram below.



After some time, the habit forms and Shannon has begun to use the replacement word consistently and the use of the target word stops. Now that Shannon has dealt with word number one, it is time to work on word number two. Being able to just concentrate on one word is far easier for Shannon, rather than having to remember to stop every foul word.

It is more manageable and you can give specific feedback at the end of a day. 'You didn't say "that word" once today. That's very good!' It is difficult to give specific feedback when trying to stop five words at once and they continue to use two of them. Are they getting better or just using those two words as replacements for the other three?

Malott, R.W., Whaley, D.L., & Malott, M.E. (1993) Elementary Principles of Behaviour 2nd ed. Englewood Cliffs, New Jersey: Prentice Hall

